

# CURRICULUM VITAE

**JANET VÄHÄMÄKI**

## 1. Personal information

Date of Birth: 31 August 1973 in Stockholm, Sweden  
Nationality: Swedish

## 2. Contacts

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## 3. Educational background

PhD in Business Administration –Stockholm Business School, Stockholm University (2017)

Master of Social Science in International and Comparative Education, University of Stockholm (2001)

BA Social Science (Political Science, Education, Portuguese), University of Stockholm (1998)

Incl. a Minor Field Study and 6 months of Political Science-studies at University of Western Cape, South Africa

Exchange student 1 year in São Paulo, Brazil (1991-1992)

## 4. Language skills

Swedish	Mother tongue
English	Fluent
Portuguese	Fluent
Spanish	Fluent
Finnish	Fluent

## 5. Professional Career

SCORE –Stockholm Center for Organisational Research – Post Doc. February 2017-ongoing.

Swiss Development Cooperation Agency –Evaluator Assignment to evaluate the Results Based Management reform of Swiss Development Cooperation. February 2017-Okt 2017.

Stockholm Business School and Stockholm Center for Organisational Research – SCORE. Phd Candidate. September 2012-February 2017. Research financing from Sida for a project on “The results agenda in development cooperation”.

Swiss Development Cooperation Agency – Consultant. Consultancy assignment to provide feed-back on Result Based Management at SDC (May 2013)

Finnish Ministry for Foreign Affairs – Consultant. Consultancy assignment on Result Based Management (March 2013)

Ministry for Foreign Affairs –Department for Management of Development Cooperation. Deputy Director. April 2012- September 2012. Responsible for Aid Effectiveness, Aid for Trade and Export of Services.

World Bank –Consultant. August 2011- April 2012. Evaluation and development of a Sector-Wide Monitoring and Evaluation Framework for the Ministry of Agriculture in Kenya

Riksbankens Jubileumsfond – Researcher. August 2011 – Dec 2011. Research grant to conduct a Review of Result Based Management in Development Cooperation. In the review we analysed RBM implementation in donor agencies.

Swedish International Development Cooperation Agency (Sida). October 1998- January 2011.

**Acting Director** at the Department for Methodologies and Effectiveness, Stockholm (Deputy since sept-2009, Acting since jan-2010 –jan 2011). Sida. The Department was responsible for the development of Methodologies, Aid Effectiveness, Result Based Management, Anti-corruption and Audit norms in Swedish development cooperation.

**Lead Advisor/Specialist Aid Effectiveness**, Department for Methodologies and Effectiveness, Stockholm (Jan 2009 –Dec 2009). Sida  
I held the overall responsibility for Sidas work with Aid Effectiveness, the development and implementation of the Sida-MFA Action Plan on Aid Effectiveness. I was also the focal point for the OECD-DAC incl. contribution management of the core support to the OECD-DAC .

**Project Leader –Sida project on Programme Based Approaches (PBAs)**, Department for Social Development (jan 2006-Dec 2007). Sida.  
The aim of the project was to develop policy and methods on PBAs as well as to organise hands-on support and on-the-job training opportunities to Sida staff on PBAs.

**Programme Officer** -Education Division, Department for Social Development, Stockholm (Sept 2005-jan 2006). Sida.  
Co-Chair for the UNGEI Initiative (UN Girls Education Initiative), responsible for education support to Afghanistan and the core funding to the Unicef Global Education programme.

**Programme Officer Social Sectors**, Swedish Embassy, Honduras (June 2003-Aug 2005). Responsible for Sweden's support to Education, Health, Culture, Hiv/Aids and research in Honduras and held the Lead Donor role for the Programme to the education sector.

**Project Leader for Sida project “Democracy and Human Rights in Education”** (2000-jun 2003). Responsible for policy and methods guidance on mainstreaming of the Human Rights approach into Sidas Education

programmes.

**Programme Officer** -Swedish Embassy in South Africa (1998-2000)  
Short term assignments at the Swedish Embassy in South Africa (4 times 3 months) –Responsible for contributions and relations with the South African Department of Education and Education Policy Units at 5 universities.

Swedish Save the Children. International Department. Project Manager. (Oct 1997-Oct 1998). Responsible for the development and implementation of a quality assessment system and the development of quality indicators for Save the Children's projects.

Swedish Student Council Association. Secretary -Operation A Day's Work (1993-1995), Responsible for fund-raising and information campaign.

Brazil Group (1991-1995). Founder and Chair. The NGO supported and raised awareness of the situation of children on the street and their right to education.

## **6. Publications**

### **6.1. Academic Publications:**

*Matrixing aid: The rise and fall of 'results initiatives in Swedish development aid'*. PhD thesis. February 2017 Stockholm Business School

*The Results Agenda in Swedish Development Cooperation –Cycles of Failure or Reform Success?* Book chapter in "Politics of Evidence: Playing the games or changing the rules?" Practical Action Publishing, 2015

*When and how do Results Management reforms rise and fall?* Conference Paper at Nordic Development conference in Göteborg, 5-6/11-2015

*Change or repetition of technologies used for result management?* Conference Paper. International Perspectives on Accounting, Doctoral Colloquim, Stockholm June 2015

*Biståndspolitiken, styrningen och resultatagendan.* Conference Paper to NOPSA-Nordic Political Science Association 12-15 August, 2014. Bengt Jacobsson, Göran Sundström and Janet Vähämäki.

*Simplifying the world: An analysis of three result initiatives in Swedish Development Cooperation* –Conference paper to the Nordic Academy of Management Conference in Reykjavik, 2013.

*Review: Results Based Management in Development Cooperation –Report funded by Riksbankens Jubileumsfond (2011)*

<http://www.rj.se/1/130/var/newsID/516>

[http://www.rj.se/english/projects/aims\\_and\\_outcomes\\_in\\_publicsector\\_activities](http://www.rj.se/english/projects/aims_and_outcomes_in_publicsector_activities)

Master thesis topic: "*Democratic and participatory processes in school and in society*" (1999)

Thesis topic at advanced level: "*Who gains? Who Looses? -Study of the political negotiations of the South African Schools Act*" (1997)

Thesis topic at intermediary level: "Aid to the African National Congress during Apartheid" (1996)

## **6.2. Other publications:**

*Evaluation of SDC's Results-Based Management Reform with a Focus on Poverty Reduction. (October. 2017)* Evaluation report for SPM Consultants

*Review of SDC's Results Based Management Reform (2013).* Report from consultancy assignment.

*A results framework for Ministry of Agriculture, Kenya.* Consultancy report. Ramböll consultants (2012).

*Guidance on Programme Based Approaches, Sida (2008)*

<http://www.sida.se/Svenska/Om-oss/Publikationsdatabas/Publikationer/2008/oktober/Guidance-on-Programme-Based-Approaches/>

*How to Start working with a Programme Based Approach –(2008), Sida*

<http://www.sida.se/Svenska/Om-oss/Publikationsdatabas/Publikationer/2008/oktober/How-to-Start-Working-with-a-Programme-Based-Approach/>

*Issues Paper: Sector Engagement in Programme Based Approaches (2007), Sida*

<http://www.sida.se/Publications/Import/pdf/sv/Sector-Engagement-in-Programme-Based-Approaches.pdf>

*Sidas Sector Programme Support project - Final Report (2007), Sida*

*Democracy and Human Rights in Education –Policy Paper, Sida (2000)*

<http://www.sida.se/Publications/Import/pdf/sv/Education-Democracy-and-Human-Rights.pdf>

*Brief Review of Adult Basic Education in South Africa (1999), Sida*

*Save the Children Sweden's Work with Promoting the Right to Basic Education, (1998), Rädda Barnen*

## **6.3. Shorter Articles:**

*How can the negative consequences of the results agenda be avoided? (Hur kan resultatagendans negativa konsekvenser undvikas) Biståndsdebatten.se 2013)*

Results Based Management under review –what can we learn from the evidence? (2011) <http://www.naiforum.org/2011/10/results-based-management-under-review/>

"Development effects in the centre", Article published in OmVärlden no. 2 March 2008

"Programme Based Approaches in Latin America" Article published in OmVärlden , 2005

*Applying the Human Rights perspectives and principles in Health and Education in Bangladesh*, Article at Inside-Sida, December 2006.

*What you see is what you get. Work with it!* – Results Based Management, Latin America. Article at Inside-Sida. April 2007

*Education in South Africa after apartheid* –Article in a Swedish Educational Magazine (Kritisk Utbildnings Tidskrift -KRUT) (1999)

*A human rights perspective on education* –Conference Paper at the NASEDEC conference “Education for all –human need or human right?”(2000)

## **7. Presentations and other shorter assignments:**

Presentation of my Thesis “Matrixing aid”:

- *Sida*. Seminarium där ca 50 personer deltog (15 februari 2017).
- *Diakonias styrelse* (18 februari 2017).
- *Global Bar*. “Resultat eller Solidaritet?” Paneldebatt med statssekreterare Ulrika Modéer och talesperson för moderaterna i utrikesutskottet. (18 mars 2017).
- *Tillväxtverket*. Seminarium för ca 20 personer som deltar i Tillväxtverkets utvärderingsgrupp (22 mars 2017).
- *Uppsala universitet*, Företagsekonomiska institutionen. Presentation för forskningsgruppen för Management och Organisation (3 april 2017).
- *Riksrevisionen*. Allmän presentation (5 april 2017)
- *Utrikesdepartementet*. Presentation för politiska ledningen och avdelningen för Internationell Utveckling (19 april 2017).
- *Score*. Allmän presentation (21 april 2017).
- *Kvinna till Kvinna*. Allmän presentation (9 maj 2017).
- *Högskolan i Malmö*. Presentation för studenter inom Mastersprogrammet Internationell Hälsa (10 maj 2017).
- *Akademien för Ekonomistyrning i staten*. Presentation för ledamöter i akademien (17 maj 2017).

*Use of results information* –Chair of a Roundtable and a working group at the Nordic Development Conference 5/11-2015

*When and how do results management reforms rise and fall?* Presentation at Nordic Development Conference, 5-11/2015

*The Politics of Results and Transformational Development –What needs to Change?* Booklaunch and Seminar at Stockholm School of Economics 30/9-2015

*Control of aid. (Biståndskontroll till döds?)* Presentation at the event organized by Global Bar 23/4-2015.

*The Rise and Fall of Results Management Reforms in Swedish Development Cooperation*. Presentation at a seminar on Evaluations organized by SIPU. 26/3-

2015 <http://us3.campaign-archive1.com/?u=a1c47d707f27863edf82363ab&id=d673ecdd25&e=505c29b52e>

*Results Resultatstyrning i utvecklingssamarbetet.* Presentation to the Academy for Management of the State (AES). 26/3-2015

*The Rise and Fall of result management reforms.* Presentation at Stockholm Business School Phd-Conference. 22/1 -2015. Stockholm.

*Recipients at the center –management and contents in future aid. (Med mottagarna i centrum? - Styrning av och innehåll i det framtida biståndet)* Presentation at a Seminar organized by Concord and Diakonia. 14/2-2015

Quest Lecture at the Masters Course “*Entrepreneurship in developing countries*” 25/11-2014 Stockholm Business School

*The results agenda in Swedish Development Cooperation.* Presentation at Sida 12/11-2014

*The results agenda in Swedish Development Cooperation.* Presentation at Ministry for Foreign Affairs. USTYR. 13/10-2014

*“How results management approaches came to enter the domain of development aid”.* Presentation at a Seminar held by International IDEA on “Democracy assistance and development Aid”. Stockholm, 23-24/6-2014

*“A Journey towards a results based mindset? An analysis of institutionalization of the ‘results agenda’ in Development Cooperation”.* Presentation at Stockholm Business School Phd Conference. Stockholm, 22/1-2014.

Reviewer. *Näringslivet och biståndet. En uppföljande kartläggning om öppenhet, utvärderingar och bundenhet i svenskt bistånd 2011-2014.* Diakonia och Svenska Kyrkan. 2014.

Quest lecture at a Masters Course Förvaltningspolitik. Södertörns Högskola. 25/11-2013

*“Two trends in aid: the results agenda and private sector development –challenges and possibilities” (“Två trender i biståndet: resultatagendan och private sektorns roll – utmaningar och möjligheter?”)* MR dagarna, Kulturhuset, Stockholm. 8/8-2013

*“Results, control and humans”* Presentation at a Conference organized by Internationella Programkontoret “Employment in a Global Context”. Stockholm, 18/9-2013

*“Aid on who’s conditions? A discussion on demands and needs. What are the research findings?” (“Bistånd på vems villkor? Ett samtal om krav och behov. Vad säger forskningen?”)* Presentation in Almedalen, 2013. 1/7-2013.

*“Result Based Management in Development Cooperation”* –Presentation to LUMID – course, Lund 15/5

*"Result Based Management" –feed back to the Swiss Development Cooperation Agency" –Bern, SDC 7/5 -2013*

*"Result Based Management in Development Cooperation" –Presentation to Ministry for Foreign Affairs in Finland. –Helsinki, 1/3-2013*

*"Civil Society and the Control Agenda –Experiences from Development Cooperation" Ledarskapsarenan. Ideell Arena. 7/2-2013. Stockholm.*

*"RBM in Development Cooperation" Presentation at the EU Expert Group Meeting. 30/1-2013. Brussels.*

*"RBM in Development Cooperation" Presentation at the OECD/DAC Evaluation Network. 28/11-2012. Paris.*

*"Capturing and Communicating Results of Complex Contributions – Opportunities and challenges for Sida" Panelist at a Seminar organised by Sida UTV development talks 8/11 2012. Stockholm.*

*"Management in Interorganisational Networks" presentation at the Academy for Performance Management in Central Government (AES). 19/1 2012. Stockholm.*

*"What about results" Presentation at Conference organised by Riksbankens Jubileumsfond and Föreningen för Utvecklingsfrågor (FUF) 19/3 -2012 . Stockholm.*

*"RBM in Development Cooperation" 8/2-2012 presentation to Sida. Stockholm.*

*"RBM in Development Cooperation" 6/2-2012 to STEP-Research Unit for Studies in Educational Policy and Educational Philosophy. Uppsala University.*

*"RBM in Development Cooperation" 24/1-2012 presentation to Ministry for Foreign Affairs. Stockholm.*

*Panelist at a Seminar on "Can obsessive measurement disorder be avoided?" organised by FUF, NAI and RJ on the 11/5 2011. Stockholm.*