

## JANET VÄHÄMÄKI

[janet.vahamaki@score.su.se](mailto:janet.vahamaki@score.su.se);

### 1. Educational background

PhD in Economics/Business Administration –Stockholm Business School, Stockholm University (2017)

Master of Social Science in International and Comparative Education, University of Stockholm (2001)

BA Social Science (Political Science, Education, Portuguese), University of Stockholm (1998)

Incl. a Minor Field Study and 6 months of Political Science-studies at University of Western Cape, South Africa

Exchange student 1 year in São Paulo, Brazil (1991-1992)

### 2. Professional Career

#### **2.1. Employment positions:**

SCORE –Stockholm Center for Organisational Research – Researcher. (Feb 2017-ongoing). Research financing from Swedish Research Council, Expert Group on Aid Studies and Stockholm University.

Stockholm Business School and Stockholm Center for Organisational Research – SCORE. Phd Candidate. (Sept 2012-Feb 2017). Research financing from Sida and Riksbankens Jubileumsfond.

Ministry for Foreign Affairs –Department for Aid Management (USTYR). Deputy Director. April 2012- September 2012. Responsible for Aid Effectiveness, Aid for Trade and Export of Services. April 2012- September 2012.

Swedish International Development Cooperation Agency (Sida). October 1998-January 2011.

**Acting Director** at the Department for Methodologies and Effectiveness, Stockholm (Sept-2009- Jan 2011). Responsibility for Sidas work with Methodologies for aid management, Aid Effectiveness, Result Based Management, Anti-corruption and Audit norms.

**Lead Advisor/Specialist Aid Effectiveness,** Department for Methodologies and Effectiveness, Stockholm (Jan 2009 –Dec 2009). Sida Overall responsibility for Sidas work with Aid Effectiveness, Swedish representative in the Working Party on Aid Effectiveness, focal point for OECD/DAC incl. contribution management of the core support to OECD/DAC.

**Project Leader –Sida project on Programme Based Approaches (PBAs),**  
Department for Social Development (jan 2006-Dec 2007). Sida.  
Responsible for development of policy and methods on PBAs.

**Programme Officer** -Education Division, Department for Social  
Development, Stockholm (Sept 2005-jan 2006). Sida.  
Co-Chair for the UNGEI Initiative (UN Girls Education Initiative), responsible  
for education support to Afghanistan and core funding to the Unicef Global  
Education programme.

**Programme Officer Social Sectors,** Swedish Embassy, Honduras (June  
2003-Aug 2005). Responsible for Sweden's support to Education, Health,  
Culture, Hiv/Aids and research cooperation in Honduras. Lead Donor for the  
education sector support.

**Project Leader for Sida project “Democracy and Human Rights in  
Education”** (2000-jun 2003). Responsible for policy and methods guidance  
on mainstreaming of the Human Rights approach into Sidas Education  
programmes.

**Programme Officer** -Swedish Embassy in South Africa (1998-2000).  
Responsible for the Swedish education sector support to South Africa.

Swedish Save the Children. International Department. Project Manager. (Oct 1997-  
Oct 1998).

Swedish Student Council Association. Secretary -Operation A Day's Work (1993-  
1995)

## **2.2. Short term research contracts/consultancy assignments/confidential positions:**

Expert group on Aid studies (EBA): Expert, Board Member. (January 2019-ongoing).

OECD/DAC Results Team – Researcher. Research overview/study on “Learning  
from Results based management evaluations and reviews”. (2018).

Expert group on Aid Studies (EBA). Researcher. Funding for a study on Trust and  
Trust Based Management (Jan 2019-ongoing).

Ministry for Foreign Affairs Finland -Researcher. Research overview on  
organisational learning in development cooperation organisations (September  
2018-December 2018).

Swiss Development Cooperation Agency –Evaluator. Evaluation of Results Based  
Management at SDC . (Feb 2017-Okt 2017).

World Bank -Kenya –Consultant. Evaluation and development of a Sector-Wide  
Monitoring and Evaluation Framework for the Ministry of Agriculture in Kenya.  
(Aug 2011- April 2012)

Swiss Development Cooperation Agency – Consultant. Consultancy assignment to  
provide feed-back on Result Based Management (May 2013)

Swedish Foundation for Humanities and Social Sciences (Riksbankens Jubileumsfond) (2011). Funding to conduct a "Review of Results-Based Management in development-cooperation".

Brazil Group (1991-1995). Founder and Chair.

### **3. Foreign country experience:**

Stationed at the Swedish Embassy in Honduras (2 years) and South Africa (1 ½ year). Lived in Brazil for 2 years (as an exchange student and working for an NGO). Working experience from aid programmes in: Namibia, Guinea Bissau, Afghanistan, Bolivia, Uganda, Tanzania, Laos, Kambodja, Bangladesh and Kenya.

### **4. Languages spoken:**

Fluent in English, Swedish, Finnish. Moderate in Portuguese and Spanish.

### **5. Publications**

#### **5.1. Academic Publications:**

Vähämäki J & Chantal Verger, 2019. "Learning from Results-Based Management evaluations and reviews," OECD Development Co-operation Working Papers 53, OECD Publishing.

*Alexius and Vähämäki (2019) Trust in aid? A comparative case study on how management technologies influence intermediary relations in aid chains.* Conference paper to EGOS colloquium, July 4-6, 2019

*Vähämäki (2019) Results from results based management in development aid?* Conference paper to EGOS colloquium, July 4-6, 2019

*Vähämäki and Alexius (2018) Obsessive Measurement Disorder: Can a metaphor help us in preventing it?* Conference Paper to Development Research Conference in Gothenburg. 21-23 August, 2018.

Vähämäki (2018) *Idéer om tillit och kontroll kommer i reformvägar*. Organisation och Samhälle. <http://org-sam.se/ideer-om-tillit-och-%C2%ADkontroll-kommer-i-reformvagar-av-janet-vahamaki/>

*The Rise and Fall of 'Results Initiatives' in Swedish Development Aid.* Dissertation Brief Series 2018:02 Expert Gruppen för Biståndsanalys. Expert Group on Aid Analysis, Sweden.

*Matrixing aid: The rise and fall of 'results initiatives in Swedish development aid'.* PhD thesis. Doctoral thesis in Business Administration, Stockholm Business School, Stockholm University, February, 2017

*The Results Agenda in Swedish Development Cooperation –Cycles of Failure or Reform Success?* Book chapter in "Politics of Evidence: Playing the games or changing the rules?" Practical Action Publishing, 2015

*When and how do Results Management reforms rise and fall?* Conference Paper at Nordic Development conference in Göteborg, 5-6/11-2015

*Aid politics, management and the results agenda. (Biståndspolitik, styrningen och resultatagenda)n.* Conference Paper to NOPSA-Nordic Political Science Association 12-15 August, 2014. Bengt Jacobsson, Göran Sundström and Janet Vähämäki.

*Simplifying the world: An analysis of three result initiatives in Swedish Development Cooperation* –Conference paper to the Nordic Academy of Management Conference in Reykjavik, 2013.

*Review: Results Based Management in Development Cooperation –Report funded by Riksbankens Jubileumsfond (2011)* Vähämäki, Schmidt, Molander

## **5.2. Other publications and shorter articles:**

*Knowledge management and learning in development cooperation organisations. (2018).* Report to Ministry for Foreign Affairs in Finland.

*Evaluation of SDC's Results-Based Management Reform with a Focus on Poverty Reduction. (2017)* Evaluation report. SPM Consultants

*Review of SDC's Results Based Management Reform (2013).* Report from consultancy assignment.

*A results framework for Ministry of Agriculture, Kenya.* Consultancy report. Ramböll consultants (2012).

*Guidance on Programme Based Approaches, Sida (2008)*  
<http://www.sida.se/Svenska/Om-oss/Publikationsdatabas/Publikationer/2008/oktober/Guidance-on-Programme-Based-Approaches/>

*How to Start working with a Programme Based Approach –(2008), Sida*  
<http://www.sida.se/Svenska/Om-oss/Publikationsdatabas/Publikationer/2008/oktober/How-to-Start-Working-with-a-Programme-Based-Approach/>

*Issues Paper: Sector Engagement in Programme Based Approaches (2007), Sida*  
<http://www.sida.se/Publications/Import/pdf/sv/Sector-Engagement-in-Programme-Based-Approaches.pdf>

*Sidas Sector Programme Support project - Final Report (2007), Sida*

*Democracy and Human Rights in Education –Policy Paper, Sida (2000)*  
<http://www.sida.se/Publications/Import/pdf/sv/Education-Democracy-and-Human-Rights.pdf>

*Brief Review of Adult Basic Education in South Africa (1999), Sida*

*Save the Children Sweden's Work with Promoting the Right to Basic Education, (1998), Rädda Barnen*

*How can the negative consequences of the results agenda be avoided? (Hur kan resultatagendans negativa konsekvenser undvikas)* Biståndsdebatten.se (2013)

Results Based Management under review –what can we learn from the evidence? (2011) <http://www.naiforum.org/2011/10/results-based-management-under-review/>

*Development effects in the centre*, Article published in OmVärlden no. 2 March 2008

*Programme Based Approaches in Latin America*. Article published in OmVärlden , (2005)

*Applying the Human Rights perspectives and principles in Health and Education in Bangladesh*, Article at Inside –Sida , (2006).

*What you see is what you get. Work with it!* – Results Based Management, Latin America. Article at Inside- Sida. (2007)

*Education in South Africa after apartheid* –Article in a Swedish Educational Magazine (Kritisk Utbildnings Tidskrift -KRUT) (1999)

*A human rights perspective on education* –Conference Paper at the NASEDEC conference “Education for all –human need or human right?”(2000)